

Pacific Drilling

TESTIMONIALS

July 2021



"As Master / PIC of Drillship Pacific Scirocco, we have engaged the services of EM&I for our 5 year UWILD inspection on location offshore Nigeria.

The EM&I Team that was presented for the PSO UWILD inspection project were a very professional & competent group, we found them to be understanding and obeying of our offshore safety standards, always risk assessing each step of their inspection program for 100% safety compliance."

"The use of proper planning and risk assessments by EM&I was very important and critical to their projected timeline as all EM&I UWILD inspections were performed during normal offshore drilling operations."



"EM&I presented detailed technical meetings in the pre-planning stage, then followed up with on-site pre-job meetings for all crew members involved in the designated task work scope.

All inspections and documentation performed to the satisfaction of the Class Society Surveyor.

It is with great pleasure that we recommend the professionalism & excellent services provided by the EM&I Team."

VANTAGE

"Thanks to EM&I and the PLX team for safely and efficiently delivering the ODIN Diverless UWILD on the Platinum Explorer. Job well done,

Your excellent professional organization and great work results in the successful completion of this scope with the minimum down-time for the rig,...I am glad to see that Diverless UWILD we started exploring in September 2014 as an option, is now completed thanks to EM&I's innovative solutions and technical abilities".

"Thanks again for all of your help, both yourself and everyone else who has been onboard. EM&I has performed in a most professional & efficient manner both for safety & performance.

Overall I was very impressed and couldn't recommend your company highly enough to anybody who would ask".

OCEAN RIG



"It is not common that I address straight my feedback to any supervisor ashore, but this time I have to report that I really appreciate working with your team here on board, their positive and professional attitude was greatly appreciated".

"Just want to say thank you from the technical team onboard Poseidon, to Simon and his team. They have done this work scope in a very professional and safe way, I have only good words to say about the team".



"I just want to let all concerned know that the team has performed very well so far and that they are very easy to work with as they have good attitude towards the job, the safety requirements, the needs of the operations and adapt well to changes we implemented along the way. Thank you.

"Congratulations with your job well done and safe.

It's been a pleasure having you guys on board".

















PAGE 2

ExconMobil

"I would like to thank EM&I for their time and effort in preparing and presenting a high angle rescue scenario for the platform.

The OIM proposed the idea to EM&I, to which their participation and determination to complete the task was shown by their efforts and excellence.

The idea suggested EM&I was to demonstrate to the platform workers a high angle rescue, in a simulated emergency situation aboard Thebaud....



"The EM&I Rope Access team have performed their allotted work to a high standard in a safe and conscientious manner"

"I can personally attest to the team's commitment and performance towards their work."

"They have been highly competent and well organised and have completed their assigned tasks and rope access work-scope in an efficient, safe and disciplined manner. All procedures and safe systems of work have been adhered to."



...I would like to commend EM&I Stantec for working in accordance with EMCE safety policies and ensuring this volunteer activity was performed in the safe and appropriate matter this facility expects.

I will be highly recommending this activity to my replacement RN so she too has the confidence of the EM&I rescue system and the SKED"

We are proud to include some of the testimonials that we have received in praise of work carried out for Clients worldwide.

"EM&I have been able to provide skilled. specialist personnel during every mobilisation."

"In all cases EM&I personnel have been outstanding....

....the work professionally done and the reporting of the highest quality."

"Thank you for the excellent work that was performed by the EM&I team during the structural inspection programme."

Having such a highly qualified team significantly improved the time it took to perform the inspection work.....

"Thanks for the EM&I team efforts and everyone who helped accomplish this project.

I do believe that all goals have been achieved. So far excellent performance from the team without any safety incident".

"We had an exercise today and used the guys to do a rescue from the process crane.

The guys did an excellent job and the response was outstanding. It was clearly evident that you have a well trained and highly motivated work force and I just wanted to pass along my appreciation of the outstanding job they did today"

"I found EM&I did a real good job on the 2011 Shut Down.

They were very professional and managed the work well. I can't think of any improvements from what I have witnessed Offshore."















PAGE 3 TESTIMONIALS

ExonMobil

"The Alma riser issue was a daunting task and it took an entire team effort to get this issue solved.

The logical step by step approach was world class and the effort of the entire team was outstanding.

Over the side scaffolding, repair sleeves, complicated isolation plan, certified welders, weather/helicopter challenges and a strong desire to get the job done. On top of all this, no injuries!

You and your team should feel very good about solving this issue, you continue to raise the bar. Thanks for all the effort."

"EM&I Stantec were quick to respond to all requests i.e. FFS assessments, collecting inspection results from the field and answering day-to-day integrity queries.

All members of the team are experienced and technically strong and the annual budget and the detailed inspection plan ensured there was alignment with the scope of work. They also provided inspection support during evenings and weekends when urgent integrity issues have been identified."

......Reviewing repair options, identifying a repair plan, evaluating and mitigating risks, developing Safe Work Practices, working with global engineering, CNSOPB and the CA, and of course the actual execution of the repair on a normally unmanned facility. "



"Congratulations to all of you for completing the safe repair and return to service of the Alma riser.

Through your commitment and hard work, we have maintained our safe and spill free operation and have assured the forward integrity and reliability of the Alma pipeline."



"The welding and coating repair on D3123 Degassing Drum has passed the hydro-test and will be put back to service one day ahead of schedule.

I would like to pass on my appreciation to everyone in EM&I involved in the job for their hard work and making the job very successful."

"The Team identified several Strategic Improvement Initiatives in 2012 - recommending new inspection technologies such as Back Scatter Computed Technology (BCT), managing RBI equipment strategy reviews and communicating CUI issues."

.....It has truly been impressive to watch the team work together- offshore, onshore, and office teams in Halifax, STJ and Houston on this challenge.

You all gave 120% - early mornings, late nights, holiday weekends, multiple nights on Alma."

"I was very pleased with every aspect of EM&I's work.....



"Please pass along my appreciation for the safe and successful inspection on South Venture, Excellent results working cross functionally. Your highly functioning team is a key component to the success of this campaign, Thank you"

"High performance" is one way to describe this team, "Best" would be another"

.....safety was never an issue or compromised by the team—they are all experienced and capable in the work that was being conducted and we had no issues with them while they were on board.

"Congratulations!

You have reached the 2012 "365 days without a recordable injury" milestone.

l am proud of this achievement, as I'm sure you are as well."

Looking forward to our 2013 Program - keep up the great work Il

















"We are pleased to advise you that the recent tank repair work undertaken by EM&I was very efficiently carried out.

We were impressed with the speed of this operation and the high degree of quality control applied to the whole task."

"We were also impressed with the interface management of the classification aspects and the fact that the work was completed ahead of schedule."



"We would have no hesitation in having any of the personnel return to the platform for next years inspection programme.....



"once again, the team's performance has been of the highest standard"

.....the quality of EM&I personnel, reporting, safety performance and onshore project management is excellent"





"The scope has been progressed as expediently as possible within the attendant constraints, and repairs completed to date are to a very high standard with no requirement to revisit weld repairs for post remedial work.....

.....I was more than happy with the EM&I team and their work standards."

"EM&I have done excellent work and have throughout been most professional in their dealings with crew.

They have fitted in seamlessly with our PTW system and their own risk management of tasks such as rope access, over side working etc. has been excellent.

We asked them for assistance over and above their SOW with spot checks of pump room piping, which they did promptly and they exhibited flexibility in granting our requests."



"EM&I satisfactorily completed the fourth tank today under the supervision and satisfaction of Matt Tillman, the Class surveyor and myself.

I'd like to take this opportunity of commending the offshore marine team who ensured the tanks were clean enough to allow the NoMan® technique to be successfully deployed and all offshore personnel involved who assisted in making this innovative technique a success.

The IGLOO habitat proved to be ideal and the permit requirements including the ORA mitigating measures were complied with in full throughout.

This has been a big win from the point of view of safety with NO confined space entry and NO working at heights as well as the added benefit that four tanks were completed in just over two days!

"EM&I planned and communicated well with platform management at all times"



"On behalf of Apache, I wish to congratulate you and the rest of the team for a job well

Your energy and commitment to get the job done safely and quickly, combined with a high level of quality and integrity, is a credit to you and the team.

Thanks again and best of luck for the future."

"I managed to spend some time with Ray and Matt looking at the setup and the results. I was extremely impressed with the approach taken which has avoided significant risk issues associated with working at height and CSE.

The results I saw from the video screen were extremely impressive and I witnessed a very satisfied ICP. Great job team, thanks".



"Thanks for conducting your activities in a safe, professional and controlled manner and taking the time to explain the system to me as it's not something I've came across before. The lads did EM&I proud",















PAGE 5 TESTIMONIALS

AkerSolutions

B U R E A U VERITAS



"Following a very successful shutdown onboard the AH001 I am writing to personally thank EM&I for the service provided which ensured a safe and incident free shutdown."



"Following the excellent results of my radiation audit, everything could not have been better.

Once again, my sincere thanks to Steven and Michael of EM&I (UK) Ltd for their very kind help in making the audit the success that it was."



"I would like to extend sincere appreciation for the effort everyone provided during this past weekend, troubleshooting the flare system vibration problem"

"Carrying out a major structural modification to an offshore facility offers many unique challenges.....

Extreme weather conditions experienced this winter imposed additional challenges."

"Because of your professionalism and creativity you have succeeded in overcoming these challenges while achieving a high level of safety and minimizing impact on production."





"We are pleased to confirm that EM&I carried out a successful programme of structural steelwork repairs within five of the segregated water ballast tanks"

The work was carried out safely and to our expectations both in terms of cost and quality and to the satisfaction of the verifying authorities"





"The support given by EM&I has been fantastic with regards submission documents to ABS and for our client.

......The work ethic of your team is commendable."

"Congratulations on an excellent inspection report.....

....you tailor made the inspection reports and you adapted & tailor made the reports to suit all concerned parties.

Most of all you kept to your promise & delivered the complete package on time"

"I would highly recommend EM&I for any future projects that might materialize in the not to distant future."



"I worked very closely with the EM&I tank inspection team while doing our Cargo tank inspections. The EM&I team worked very efficiently under Stuart's leadership to complete the work to a high standard, instil strong confidence with Class and deliver beyond client expectation. Even before he completed the first campaign, our offshore and onshore teams had a high confidence in his ability to manage the projects with minimal supervision, in a challenging environment. He was well supported by the EM&I project team"

















"EM&I did a good job on FPSO KIKEH and completed the CT survey on schedule"

"The team worked to our permit to work system in a very professional manner with no unsafe acts recorded"

"I would have EM&I back on-board to carry out any other job in the future. It was a pleasure to work with the team."

"Thanks for this great job that you did in Singapore for the Anchieta, it was not easy but you did it well, in plus with 10 days in advance...

Congratulations to Francis and his team on site and to everyone else involved in a job successfully and safely completed."

"This Project required exceptional vigilance in keeping personnel safe, EM&I did a very good job in a safe manner. They maintained high safety awareness and gave full cooperation among the ASOM team.

This Project can be summarized in 4 words ... preparation, verification, execution, documentation. EM&I scores top marks in all categories."



"....we appreciated the commitment/ independence of the team we had for the Cidade de Saquarema Base Line Survey Brazil scope.

Good job and please share our gratitude with the team involved".

TESTIMONIALS



"I'm delighted, especially with the detail and speed of response, and the technical clarity of the root cause analysis"

"The EM&I supervisor onsite has carried out a magnificent job, Limited budget, Limited Time,

No incidents & full cooperation at all times i.e. working Sundays to ensure SoW completed"

"Excellent safety attitude & wonderfully flexible team. I look forward to welcoming EM&I back in future. Thank you.".

"Please pass my thanks onto the team, an excellent job and a big thank you for completing the scope and more.

Electrical department also sends it's thanks (ref the cranes.)

Excellent commitment and a huge help with the extra electrical work.".

"Thank you for your flexibility in allowing us to benefit from your presence on board.

This will greatly help us in making Kikeh as operable as it should be in the shortest possible time."



"It was a pleasure having you on board FPSO Cidade de Ilhabela - excellent work done".



"I would like to express my thanks to the EM&I Inspection Team, who have been onboard from Feb 11th to the 10th March, the team worked through the workscope with the minimum of supervision from FPM.

They complied to our safety standards and adhered to our Permit To Work system onboard, good team work.

I would hope to see EM&I back in the near future to continue on with other vessel and piping work scopes."















PAGE 7 TESTIMONIALS





"Thank the team for their hard work and professionalism of the highest of standards, you are a good team leader with a friendly manner always willing to carry out any task even when out with that of the planned work scope to help other departments.

The team during their time spent out on the Cidade de Anchieta were professional, safety conscious and eager to help out. It was a pleasure having them as part of the CDA Ex team during their stay and we look forward to their return".



"We recently had an EM&I rope access team onboard, consisting of Ex Inspectors to assist us with the Visual Ex Inspection Sweep on the FPSO Serpentina. The team proved themselves to be professional and organized.

They worked efficiently and safely to complete more than the original work scope and were happy to assist in any way they could to move the project along. It was a pleasure to work with the EM&I team and I look forward to their next visit".

"Once again, I would like to express my appreciation to the EM&I team for the fact that during the routine inspections one of the team members discovered a gas leak (Crack) on Module 1 HP separator PSV 001B spool peace line.

He reported immediately to the CCR and consequently the decision was taken by the Management to correct and control the leak safely resulting on immediate isolation and shutting down of the HP Sep as well as the other systems related to as per the Company operation requirement".

"The EM&I Technician was well aware of the scope of work and understood his responsibility of the FPSO Kikeh safety awareness with the permit to work system.

The reporting and communication was well documented with a daily report"

"Always a pleasure to have Devin on board the Facility, his level of respect for safety and his position is very professional. Devin is always willing to help and very competent in his role." "Please pass my thanks onto the team, an excellent job and a big thank you for completing the scope and more.

Electrical department also sends it's thanks (ref the cranes.)

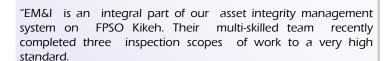
Excellent commitment and a huge help with the extra electrical work"

".....very happy with the service to date on Deep Panuke".

"Excellent team work, and hot work well done....

Thank you for completing this safely and efficiently, pass along my appreciation to the team offshore for another job well done...It is a big lid and the job is complicated in the area.

Please Continue to work safe...."



The team is professional, well organised and self-managing. The Team Leader and local technicians have an excellent attitude towards safety and are highly experienced with high quality work scope completions. They have built strong relationships with our personnel on board and in the office, which has proven to be beneficial to MDPC from both regulatory compliance and financial perspectives.

They worked efficiently and safely to complete the scopes of work, and I look forward to their next visit".



"Thank you and the team for a successful completion of the survey.

The team fitted in easily with the demands of the unit and completed their work in a thorough and professional manner with zero fuss".

















"We wish to confirm that we have used EM&I's services over a period of three years to carry out inspection and steel renewals into the ballast and cargo tanks of the FPSO NAN HAI FA XIAN."

"All work was carried out safely and to our satisfaction using innovative methods such as IGLOO, TOPCAT and MAP staging systems"



"I believe EM&I did very well to meet our ever changing requirements. We discussed with you on the Tuesday afternoon, you then arranged a call with the UK and advised the best way forward and arranged for the technician to be on the flight early Thursday morning".

"The support and understanding I received during 2013 was excellent and is really commendable — much appreciated"



"Thank you to the EM&I team for the way they carried out their tasks during the shutdown works"







"thank you and your team for the nice assistance during the UWILD by ROV on KISSAMA.

Moreover thanks to ROV drivers for their professional job and efforts to conclude properly the inspection"





"Please find attached copy of completed FPAL for recent crane inspection on Harriet 'A'

An excellent campaign supported by you and your colleagues and we look forward to working with you in the future"

Petrofac **©**

"The work done by EM&I was very good, quality of a high level and well organized.

Job completed well within the allotted time frame. Safety was of a high standard with no incidents. All teams working on the project were well coordinated, so there was no loss of time or lack of efficiency. Overall, a well run project".



"I want to touch base with you and relay my sincere thanks for the performance of EM&I through the RBI to date.

We have received nothing but praise about your performance and I wanted to relay this to you in turn.

Thanks so much for your professional work"

"Based on my 15+ years experience I can confirm that the monthly reports as well as status close out on contract mobilization have exceeded my expectations."

"The contract runs extremely smoothly, is very well managed internally and progress is on track"

"ALNG wish to pass on our appreciation to the EM&I Team for their assistance with the review of the basic vision modules.

Their diligent direction enabled us to explore many of the more practical applications of the software.

Well done EM&I!"



















"I would like to thank EM&I for all their work in creating and negotiating the alternative UWILD plan.

The FPSO Fluminense is the first asset globally to have been granted an alternative to the traditional diver driven inspection work.

This plan has the following advantages:

- Gives a much reduced safety exposure
- Gives improved inspection data
- Can be completed with a lower POB impact
- Lower cost
- Can be integrated within our 5yr survey inspections"

"I would like to thank the EM&I team offshore for all the work involved in making this happen onsite.

This process was setup at very short notice while still in the planning stages"





"The work that EM&I conducted during the shutdown so far has been of the highest quality and completed in a professional manner.

Their work ethic is outstanding"

"I just wanted to pass on my thanks to you and the rest of the EM&I inspection team offshore for completing a successful and safe survey of 4C and 5S.

Thank you for all of you and your teams efforts and also working in with all of the other MODEC team and contractors.

We look forward to having you and the team back for the 5C survey in October."



Shell

"I would like to pay special recognition to the EM&I boys for the pace at which they worked.....

......the closure of lid on this tank represents the banking of approx. £10 – £11 million in cost saving.......

.....all this completed whilst working to the safety standards we demand and in a tank which was physically demanding due to the temperature of surrounding tanks."



"The work was carried out using a multi disciplined workforce using EM&I's innovative TOPCAT, IGLOO and rope access systems and resulted in significant time and cost savings when compared to the use of more conventional repair methods"

"Thank you for the work plan. It was well written and thought out and clearly is one of the best I have yet to see since my time here on campus.

I really appreciate your teams time to produce such a well thought out work plan"



"We would like to say thanks to you and your team EM&I for all of your hard work on finalising and completing the hull side-shell repair on the Rubicon Intrepid. I am extremely glad that this was carried out in such a professional way with a professional team, I just wanted to thank you personally for going above and beyond with the effort. You truly exemplify the team spirit here on the Rubicon Intrepid."



"Dear All - ROV UWILD inspection carried out with success and to the satisfaction of the BV Surveyor. Thanks for the very good cooperation. Really appreciated"



















BW Offshore



"I would like to thank the team at EM&I Australia for their services to BW Offshore during the supervision scope of our appointed NDT contractors on the Joko Tole in Indonesia.

The presence of the team leader with his knowledge & skills in regards to classification rules of inspection was invaluable to the operations. Any issue that arose within the NDT team was dealt with in a proactive manner and resolved.

Having a trusted expert in this field who could highlight any areas of concern and make the required recommendations was of immense value to the operations".

"On board Umuroa, the EM&I team are focussed on the task.

The very capable team leader works hard at getting the task completed efficiently and safely.

A pleasure to have on board - welcome back any time".



"EM&I are an integral part of our DNV classification requirement. The range of services they are able to provide are second to none in the Pacific Region, including highly skilled multi disciplined technicians.

The personnel they supply are self managing, have an excellent attitude towards safety and are highly experienced with quality work scope completions. Their trusted relationship with our class surveyor assists us in all our survey inspection and repair requirements, this trust in conjunction with their experience has proven to be beneficial to BWO from both Class compliance and financial perspectives".

"Very impressed with the work ethics, with a 'can do' attitude of EM&I Personnel. Smart, efficient and safe"

"Positive interaction between production / deck crew and EM&I in drawing to a positive outcome of the produced water line. Well done"

"I would like to thank your team for the support provided over the last four weeks for the safe completion of the survey and repair scopes on the Umuroa FPSO.

I am very pleased with the level of professionalism demonstrated by the team, particularly the EM&I Repair Superintendent, Stuart Anderson. Stuart managed the repairs on the main deck utilising the EM&I team, BW Offshore crew and other contractors efficiently to execute the scope quickly and safely.

I, along with the FPSO Umuroa crew, recognise the level of effort put in by the EM&I team to ensure successful completion of these scopes of work. The approach, positive attitude, capability and high safety standards which were demonstrated by the team is what we have come to expect when EM&I mobilise.

We welcome EM&I back in 2019 for up and coming class inspections, general repair scopes and rope access work".

"I would just like to say thank you to all your staff that come and work on our facility from EM&I. Everyone just has a great work ethic, very professional, always safe in what they do and they teach us a lot. Nothing is ever too hard and they are always willing to help out in any way they can.

The team leader is so good at what he does, a great team leader, one of many reasons we request him continuously. I know when he is on board for us I don't need to worry about anything.

And in the back ground the assistance and support we get from the Perth Office is always to the highest standard.

Again many thanks and I hope very soon both BW and EM&I management teams renew the frame agreement we have, I have already indicated I would like it to be extended through to at least 30 June 2019".

"The EM&I Team have been very self managing whilst keeping the Umuroa well addressed with their works copes and time frames.

The approach taken by EM&I towards Health and Safety has been excellent and they proactively advise on improvements that could be made in this area.

All in all it has been a productive visit and I have no hesitation in having the EM&I team back onboard in the future".



















"We wish to confirm that we have used EM&I's services over a period of three years to carry out inspection and steel renewals into the ballast and cargo tanks of the FPSO NAN HAI FA XIAN."

"All work was carried out safely and to our satisfaction using innovative methods such as IGLOO, TOPCAT and MAP staging systems"



"... would just like to say how pleased I have been with all the work that EM&I have completed for me this year.

They have such a high level of professionalism and always keep me up to date with what is happening.

Their reports are at the level I require, not too complex but detailing all the information that I need simply and coherently."

"The work that EM&I conducted during the shutdown so far has been of the highest quality and completed in a professional manner. Their work ethic is outstanding"

"On behalf of the entire offshore management team on Okha I'd like to thank you and congratulate you on the performance of both your teams over the past five months working on the Okha RTM.

This scope was of significant value to Woodside as we work forward preserving the structural integrity of this critical asset to the End of Field Life..

Over the duration of the scope, the whole of the Okha offshore team have been exceptionally pleased with how each and every one of the team members have conducted their duties in line with our safety culture."



"I would like to acknowledge the outstanding effort from everyone that assisted with the planning, preparation and execution of the hull weld repairs on NE.

Full scope of work has been completed with extreme efficiency and most importantly without incident.

This included 111 locations on the side shell (each location included several large pits and grooves - up to 25 pits at some locations).

MPI testing and painting has also been completed....

...Big thanks to the EM&I Rope Access Team — hard workers with a great work ethic and attitude"

"You have provided fantastic project management support, always showing a keen interest and endeavour to ensure that the project is in good health, acting promptly to cover any issues that arise.

The team you have supplied both onshore and offshore is very dedicated and skilled.

The supervisors are both extremely knowledgeable, safe and hardworking which I'm sure will pay dividends in the long run.

Please keep up the good work up both offshore and on the beach and I'm confident we'll deliver a safe and successful project"













